



NOTICE OF MEETING

Safer Communities Executive Board

FRIDAY, 26TH OCTOBER, 2007 at 15:00 HRS - L5 (N) RIVER PARK HOUSE.

MEMBERS: Please see the table below for details of the Membership

AGENDA

1. WELCOME, APOLOGIES AND INTRODUCTIONS

To receive apologies for absence.

2. DECLARATIONS OF INTEREST

Members of the SCEB must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any decision required with respect to these items.

3. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at Item 16 below).

4. MINUTES (PAGES 1 - 8)

To approve the minutes of the Safer Communities Executive Board meeting held on 25 June 2007.

5. TERRORISM UPDATE

A verbal update will be provided.

6. REDUCING RE-OFFENDING (NOMS/GOL)

A presentation will be made.

7. DRAFT COMMUNICATIONS STRATEGY

This report will be sent to follow.

8. CDRP REFORM

A verbal update will be provided.

9. PROLIFIC AND PRIORITY OFFENDERS -DISCUSSION PAPER (PAGES 9 - 12)

10. LAA IMPROVEMENT TARGETS (PAGES 13 - 20)

A presentation will be given.

11. SAFER COMMUNITIES STRATEGY TIMETABLE (PAGES 21 - 24)

12. MID-YEAR PERFORMANCE REPORT (PAGES 25 - 32)

13. PROJECT EXCEPTION REPORT (PAGES 33 - 42)

14. COMMUNITY JUSTICE UPDATE

This report will be sent to follow.

15. HARINGEY HEALTH REPORT -KEY POINTS FOR THE BOARD (PAGES 43 - 46)

16. URGENT BUSINESS

To consider any items of Urgent Business accepted under Item 3 above.

17. AOB

18. DATE OF FUTURE MEETINGS

- Friday 14 December 2007
- Friday 28 March 2008

19. FUTURE AGENDA ITEMS

Partners should submit proposed agenda items for the next meeting to Xanthe Barker by 30 November 2007 at the latest.

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 225 High Road
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Principal Committee Coordinator
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HARINGEY SAFER COMMUNITIES EXECUTIVE BOARD MEMBERSHIP 2007/8

NOTE: Please inform the Committee Clerk if the name and/or contact details of a representative changes for any reason.

ORGANISATIONS	NO. OF REPS	NAME OF REPRESENTATIVE
Haringey Council	8	Dr Ita O'Donovan , Chief Executive (Chair) Councillor Nilgun Canver , Executive Member for Crime & Community Safety Andrew Travers , Interim Director of Environmental Services Sharon Shoesmith , Director of The Children and Young People's Service Catherine Galvin , Interim Director of Social Services Claire Kowalska , Interim Community Safety Strategic Manager Marion Morris , Drug & Alcohol Partnership Manager Jean Croot , Head of Safer Communities
Haringey Teaching Primary Care Trust	1	Gill Prager , Director of Corporate & Partnership Development
Haringey Peace Alliance	1	Pastor Nims Obunge , Chief Executive
Haringey Metropolitan Police	1	Simon O'Brien , Borough Commander (Vice-Chair)
Haringey Fire Service	1	John Brown , Borough Commander
Haringey Probation Service	1	Sean Walker , Head of Service Delivery, Haringey
Homes for Haringey	1	Stephen Clarke , Chief Executive
Haringey Community & Police Consultative Group	1	Enid Ledgister , Managing Director (SCEB representative to HSP)
Mental Health Trust	1	Deborah Cohen , Director
Voluntary Services Haringey	1	Debbie Tibber , Manager, Victim Support
Haringey Association of Voluntary & Community Organisations	1	Stanley Hui , Director
Metropolitan Police Authority	1	Kirsten Hearn , MPA Independent Member
Haringey Magistrates Court	1	Robert Allan , Bench Legal Manager
TOTAL	20	

OBSERVERS

Councillor Matt Cooke	
Councillor Ron Aitken	

OFFICERS	
Xanthe Barker	Committee Secretariat

DRAFT MINUTES OF THE SAFER COMMUNITIES EXECUTIVE BOARD HELD ON MONDAY 25 JUNE 2007 at 11.00 HRS

MEMBERS PRESENT AT THE MEETING:

ORGANISATIONS	NAME OF REPRESENTATIVE
Haringey Council	Dr Ita O'Donovan Claire Kowalska Jean Croot
Haringey Teaching Primary Care Trust	
Haringey Peace Alliance	
Haringey Metropolitan Police	Cmdr Simon O'Brien
Haringey Fire Service	John Brown
Haringey Probation Service	
Homes for Haringey	Stephen Clarke
Haringey Community & Police Consultative Group	Enid Ledgister
Mental Health Trust	
Voluntary Services Haringey	
Haringey Association of Voluntary & Community Organisations	Stanley Hui
Metropolitan Police Authority	
Haringey Magistrates Court	

OTHERS PRESENT AT MEETING:

	Margaret Barker
	Lenny Kinnear
	Fred Ellis
	Jamie Robinson
	Nicolas Mattis
	Andrew Meek
	Stephanie Beer
	Gaynor Houghton-Jones
	Mark Napier
	Carolyn Sullivan
	Sean Sweeney

SCEB01. GOVERNANCE (Agenda Item 9):

The Board was informed that its Terms of Reference had been updated by the SCEB Performance Management Group to include a code of guidance reference as well as a Risk Register. This was in line with good practice and recommended under the recent Audit Commission's review of the Safer Communities Partnership. The Register would be reviewed bi-annually in order to flag up missing potential

risks, and to ensure various recommendations from the HSP Review on theme boards are taken on board and included in the Terms of Reference. The Board was also informed of the clause within the updated Terms of Reference in respect of the Chair. In line with common practice among Crime and Disorder Reduction Partnerships (of which the Board is one), the Chair would be the Chief Executive of the accountable authority, namely, Haringey Council, subject to agreement at the first meeting of the financial year. In addition, the Vice-Chair would be the Police Borough Commander.

RESOLVED

That the updated Terms of Reference and Risk Register be approved subject to review in due course once the HSP Review has been completed.

SCEB02. APPOINTMENT OF CHAIR OF SCEB FOR 2007/8 (Agenda Item 1):

RESOLVED

That the Board agreed to the appointment of the Chief Executive of Haringey Council as Chair of the Board for 2007/8.

SCEB03. APPOINTMENT OF VICE-CHAIR OF SCEB FOR 2007/8 (Agenda Item 2):

RESOLVED

That the Board agreed to the appointment of the Police Borough Commander as Vice-Chair of the Board for 2007/8.

SCEB04. WELCOME, APOLOGIES AND INTRODUCTIONS (Agenda Item 3):

Apologies were received from the following SCEB members:

Marion Morris
Nims Obunge
Mun Thong Phung
Deborah Cohen
Sean Walker
Kirsten Hearn

Apologies were also received from the following observers:

Zena Brabazon

SCEB05. DECLARATIONS OF INTEREST (Agenda Item 4):

None declared at this stage of the meeting.

SCEB06. URGENT BUSINESS (Agenda Item 5):

None.

SCEB07. MINUTES (Agenda Item 4):

RESOLVED

That the minutes of the previous meeting held on 12 March 2007 were agreed and signed by Chair, subject to the following amendment:

- SCEB46 - Apologies added from Councillor Canver

SCEB08. NEETS – PROGRESS AND FORWARD PLAN (Agenda Item 7):

The Board was given a presentation in respect of NEETs which outlined some of the facts, needs, approaches, and future issues. A summary of the presentation is provided at Appendix One to these minutes. In addition, information in respect of the NEETs statistical neighbours is provided at Appendix Two.

SCEB09. EVALUATION OF PEACE WEEK

The Board received a presentation compiled by the Centre for Public Innovation which concluded in general terms that the Week of Peace had no overall tangible impact on crime within Haringey. Given this assessment, the Board was informed that there was scope for further focus of activities and their outcomes and the Peace Alliance had accepted the findings and would take the issues forward in terms of actions to ensure improved tangible impacts. The Board was advised that coherent outcomes and objectives were needed for the Week of Peace because a week of activity would not on its own lead to long-lasting impacts on crime. The Board noted however that the Week of Peace did have some positive affects on the messages over crime.

RESOLVED

That the presentation and findings be noted by the Board.

SCEB10. TERRORISM UPDATE

The Board was informed that there had been no significant change in the level of threat from terrorism. Attacks continue to be planned according to intelligence, and the Board was advised that continued observation, care and mindfulness of the threats was needed and this message was an important one to cascade down throughout partnership agencies and organisations. The Board was also informed that joint work had begin between the Police and Accorde, in respect of identify suspicious waste materials.

RESOLVED

That the verbal update was noted by the Board.

SCEB11. OLYMPIC SECURITY REPORT

The Board received a report on likely overall impact of the 2012 Games to London in terms of security and key issues in terms of social, economic and public safety. The Board was informed that the security approach covered five broad areas, namely:

- (i) Target hardening
- (ii) Human security
- (iii) Infrastructure
- (iv) Readiness

(v) Post incident management

The Board was advised of some proposed actions in terms future arrangements for dealing with these issues. One proposal was for establishing a Haringey Olympic & Paralympics Steering Group to take the overall lead in ensuring that the borough derives maximum benefit from the Games, whilst managing risks. The Board was advised that an early look emergency and risk aspects in respect of the Games was necessary in order to arrange the partnership approaches to the issues. However, it was informed that the proposed actions to accomplish this needed further thought and a tightening up of the report and its logistics in terms of the scope for such a steering group.

RESOLVED

That the report be noted, and that its content in terms of highlighting the logistics and scope for managing risks around the preparations for the Games be reconsidered and re-presented to the Board in due course.

SCEB12. YEAR END PERFORMANCE REPORT

The Board was advised that in respect of targets for the YOS, only NEETS had not met its target to date (red indicator), and four areas were highlighted at amber performance. Attempts to rectify this were ongoing as part of a overview of performance into the YOS. There was good news reported to the Board in respect of performance in relation to the British Crime Survey targets where Haringey had, with the exception of theft from a motor vehicle, exceeded its targets. In terms of drug intervention programmes, the Board was informed that there were problems with meeting targets in this areas but that there was optimism for next year.

RESOLVED

That the performance indicators be noted by the Board.

SCEB13. PROGRESS WITH COMMUNITY POLICE CONSULTATIVE GROUP

The Board was informed of the work of the HCPCG and its proposal for the Ward Panel Chairs and Partnership Forum (WPCPF) to identify strategic priorities for consideration by the Board. The Board was advised that this would strengthen the role of the HCPCG through better consultation and information sharing amongst wards and safer communities teams, and would enable gaps to be filled in terms of representation from groups such as youth, ethnic minorities, and faith groups.

RESOLVED

That the content of report be noted by the Board.

That the proposed WPCPF arrangements be agreed.

That HCPCG moves to enhance consultation be noted.

SCEB14. PROJECT EVALUATION

The Board was informed about the Safer Haringey evaluation framework and given that it was the accountable body for this, key milestones and implications were highlighted. The Board was advised that an exception report would be presented at its next meeting in October.

RESOLVED

That the Safer Haringey Evaluation Framework update be noted by the Board.

SCEB15. DRAFT ANNUAL REVIEW 2006/7

The Board was presented with the draft *Keeping Haringey Safe Across all our Communities Annual Review 2006/7* and asked for comments/responses to this by the end of the week.

RESOLVED

That the draft review be noted and responses offered by said deadline.

SCEB16. ANY OTHER BUSINESS (Agenda Item 16):

There were two items:

- (i) Board members were invited to provide comments to the draft Haringey Well-Being Strategic Framework consultation process.
- (ii) *[insert Gaynor Haughton-Jones text here]*

SCEB17. ITEMS OF URGENT BUSINESS (Agenda Item 17):

None

SCEB18. DATE OF NEXT MEETINGS (Agenda Item 18):

The Board requested that future dates be set on either Thursday or Fridays.

SCEB19. FUTURE AGENDA ITEMS (Agenda Item 19):

Partners should submit proposed agenda items for the next meeting to Nicolas Mattis (nicolas.mattis@haringey.gov.uk).

The meeting finished at 12:50

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Dr ITA O'DONOVAN

Chair, Safer Communities Executive Board 2007/8

Date.....

Facts

YOT have reported an increase in pre-16 and post-16 young offenders in EET in the last quarter Jan - March 2007 from 66.6% to 82%. This is a significant increase although most of the increase is with the pre-16 group.

165 young offenders are known to CxNL - 29 are of school age and 136 are post compulsory school age.

86% (25) of the 29 school aged young offenders are in school and 14% (4) are in custody.

136 post-16 young offenders are known to CxNL. 38% (52) are in EET, 29% (40) are NEET, 40 are at unknown locations, 3 in custody and 1 has no official status.

Of the 40 NEET young offenders, 34 are seeking education, employment, or training, 18 of whom are on a PA's caseload. 6 are not available to the labour market.

Needs

The needs of this group are similar to the general NEET group although the PA based within the YOT has observed that young offenders who are also LAC/ Leaving Care and those who have LDD needs seem to be the most difficult group to place in EET. They seem to lack confidence and are more reluctant to engage with EET provision, possibly because they are embarrassed by their lack of basic skills.

Approaches

2 personal advisors are based within the YOT.

There is a strong multi -agency approach to working and meeting the needs of young offenders. PAs work well with the housing officer, job centre plus 17/18 year olds adviser, YOT officers, RAP Officer and leaving care team. Everyone seems to be aware of their respective role in supporting young offenders.

The PA helps complete ES9 forms with young offenders. This speeds the process up for the young offender and has enabled a good working relationship to be developed with the Job Centre Plus staff.

Raised the profile of the multi-agency centre and the services on offer and encouraged young offenders to attend.

An increase in the interest and involvement of parents, especially parents of those that are in EET.

YOS have raised the value and profile of EET within the team and ensured that YOT officers are making more appropriate referrals to PAs.

PAs have worked very hard to find EET placements for young offenders.

Data recording has improved on the YOIS (the YOT database) to capture the destination data of the young offenders.

PAs are involved in working with young people who are on the Prevent and Deter list.

YOT have appointed a new worker whose role is to support EET young offenders to remain in their provision and, hence, minimise the number that drop out and become NEET. This is a new initiative that should free up PA time to concentrate on finding EET provision for NEET young offenders.

PAs have been supporting a young female group and introducing them to the available EET options.

PAs support young offenders at the Keston Rd project every Tuesday.

PAs have continued to carry out prison visits with those on DTO 6 weeks prior to release date.

Future Issues

Pan-London approach to offender learning is based on mainstream provision.
Young offenders are difficult to place.

The borough needs to maintain a supply of entry level provision that enables these young people to progressively develop skills and confidence to tackle and achieve Level 2 qualifications.

CxNL is promoting an employer safety net approach to supporting apprenticeships to increase retention and completion.

Further development of the parent support group.

Evaluate the involvement of the new worker in terms of retaining young offenders in EET provision.

Evaluate what factors have contributed to the increase in EET and look at ways to maintain performance.

PAs and other YOT staff intend to start a job club for young offenders.

More effective links established with economic regeneration.

HARINGEY AND ITS STATISTICAL NEIGHBOURS: NEETs, NOT KNOWNs AND IN LEARNING MARCH 2007

Close Statistical Neighbour
Somewhat Close Statistical Neighbour

1. NEETs

Borough	NEET 16-18 (%)	Provisional 2010 Target
Waltham Forest	6.8%	6.0%
Lewisham	7.3%	7.6%
Islington	8.1%	11.4%
Hammersmith & Fulham	8.7%	8.8%
Southwark	11.2%	10.7%
Lambeth	11.8%	11.8%
HARINGEY	13.2%	10.4%
Hackney	14.7%	11.5%
England Average	8.0%	6.0%

2. Not Knowns

Borough	Not Knowns 16-18 (%)	Provisional 2010 Target
Southwark	4.6%	10.2%
Lambeth	5.1%	11.3%
Lewisham	5.5%	7.1%
Islington	7.0%	10.9%
Waltham Forest	9.0%	5.5%
Hammersmith & Fulham	9.7%	8.3%
HARINGEY	9.7%	9.9%
Hackney	13.3%	11.0%
England Average	4.9%	5.5%

3. In Learning

Borough	In Learning 16-18 (%)	Provisional 2010 Target
Lewisham	84.1%	N/A
Islington	82.9%	N/A
Waltham Forest	80.5%	N/A
Lambeth	79.3%	N/A
Hammersmith & Fulham	79.1%	N/A
Southwark	79.0%	N/A
HARINGEY	74.0%	N/A
Hackney	70.6%	N/A
England Average	76.0%	N/A

Safer Communities Executive Board
26th October 2007

Subject: Prolific and other Priority Offenders (PPO) Scheme

Author: Paulette Haughton, DIP Project Manager (DAAT)

1. Purpose

To highlight the role and resources implications of the Haringey PPO scheme across the partnership

2. Background

Haringey PPO scheme started in 2005 and is based on the London Model Guidance provided by GoL and partners. This defines an adult PPO (18 years and over) as:

“there are six or more indications of criminal activity (convictions and/or reliable intelligence) by this person over a two-year period and

He or she has been involved in an offence of relevance to the Public Service Agreements 1 and 4 eg. personal robbery, residential burglary, vehicle crime or another crime of equivalent local priority and significance and

Where, for the majority of individuals, offending is motivated by drug or alcohol abuse.”

Haringey PPOs must also be citizens of the borough.

In many areas, a small group of individuals with these characteristics has historically been responsible for a high proportion of crime, especially acquisitive crime.

The SCEB and the Criminal Justice Groups are responsible for providing “an enhanced programme of monitoring and interventions aimed at those offenders and young people at risk of becoming the super-prolific offenders of the future”. It is composed of three strands:

- **prevent and deter:** prevent the most at risk young offenders from becoming the PPOs of the future through appropriately targeted youth justice interventions, supported by community-based interventions to tackle the risk factors that drive young people to offend;
- **catch and bring to justice¹:** ensure that PPOs are consistently prioritised through the criminal justice system;

¹ This is the London name for the Home Office’s “catch & convict” strategy.

- **rehabilitate and resettle:** rehabilitation of PPOs who are in custody or serving sentences in the community, through closer working between all relevant agencies, and through continued post-sentence support.²

Prolific Young Offenders (up to 18 years) are the prime remit of the YOS, hence this covers the **prevent and deter** strand. Where there are young offenders approaching 18 years whose offending is escalating, they will be considered for transfer to the (adult) **catch and bring to justice** strand. Although it is possible to have young offenders on this second strand, in Haringey they are generally only included on the first one.

The Police lead on the **catch and bring to justice** strand and Probation is the lead agency for **rehabilitate and resettle** strand, with the DAAT providing overall coordination of the scheme, including servicing the PPO and DIP (Drugs Intervention Programme) Steering Groups, acting as operational link between the partnership and the Home Office/National Treatment Agency on performance and monitoring.

Active agencies at present are Police, Probation, Preventions and Options (Housing) and the DAAT, who meet on a regular basis to identify and case manage PPO clients.

The scheme has been successful in case managing clients, largely due to the commitment of the individuals representing their agencies, but this is counter-balanced by the absence of extra resources from partnership agencies.

Since the start of the scheme in 2005, the throughput has been 66 individuals. In the first year March 2006, 7 individuals re-offended while in the following calendar year a further 12 re-offended.

37 individuals have been removed from the scheme as a result of their reduced offending and the average the re-offending rate has been 25%.

In a coordinated approach to PPOs, partners have agreed, in principle, to provide a 'Premium service' to ensure swift and effective passage through the criminal justice system. The majority of PPOs are problematic drug users and there are also protocols for 'fast-tracking' through the treatment system. Due to the links between acquisitive crime and problematic drug use, the Home Office recommends and monitors the alignment of local DIP and PPO scheme. In Haringey, DIP and PPO have been aligned for some time and have the same chair/ champion and are both led and serviced by the DAAT.

A number of partners reflect the work around PPOs in their targets. The Haringey draft LAA includes a targets relating to:

Reduce the proportion of adult and young offenders and prolific and other priority offenders who re-offend.

² The Home Office has issued guidance on each of these three strands: "*Prolific and Other Priority Offender Strategy, Initial Guidance: Catch and Convict Framework, July 2004*", "*Prolific and Other Priority Offender Strategy, Supplementary Guidance: Rehabilitate and Resettle Framework, September 2004*" and "*Prolific and Other Priority Offender Strategy, Guidance Paper 3, Prevent and Deter, September 2004*". These documents are available on the Home Office Website: www.crimereduction.gov.uk/PPO

There are also targets relating to reducing acquisitive crime and accommodating PPOs however, focus on these targets is not reflected in resource allocations.

For discussion:

1. The SCEB is asked to recommend that partners – HfH/Housing, Police, Probation, DAAT, Court, CPS et al – commits to working together in delivering the PPO scheme.
2. The SCEB is asked to recommend to each partner that they clarify and meet their role in providing a Premium Service to PPOs.
3. The SCEB is asked to identify candidates for the role of DIP Champion.
4. There were no new resources provided by the Home Office. The SCEB is asked to recommend allocating partnership resources to ensure strategic, operational and monitoring roles are secured and that partnership targets around, re-offending, reduced drug use and housing will be met. For example, the Police and DAAT have had discussions about potential PPOs who are also problematic drug users and re-engaging them in the treatment system which will go towards achieving the reducing acquisitive crime target – resource implications for this area should be considered.

Resources are needed:

- a. to ensure the continued co-location, currently in Probation, as well the continued employment of relevant staff (administrative and a Probation Service Officer) to work with the non-statutory PPOs (ie those who are not subject to statutory supervision by Probation). The admin role is to support the overall work of the PPO unit.
- b. to resource the individual PPO's needs to help them gain employment and lead crime –free lives eg. birth certificates, applying for drivers licences, occasional travel, training, constructive leisure activities, etc.
- c. For at least one post, (located with the Police) to track the criminal justice pathway of each individual PPO from arrest, through court, sentencing, treatment and resettlement, and to re-engage anyone 'dropping out' at any point along the journey.

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Safer Communities Executive Board

26th October 2007

**Proposed target areas for the 2008/09
LAA**

**Margaret Gallagher- Policy and
Performance**

The 36 improvement targets

Our choice of targets has been influenced by:

- What residents told us**
- Our knowledge of the local area**
- Our understanding of where we need to do more to achieve our priorities**

Summary of the targets (1)

Partners have agreed:

- 3 targets on community cohesion/social inclusion
- 3 targets on environment and sustainability
- 6 targets on the health, safety and overall wellbeing of our young and vulnerable people

Summary of the targets (2)

- 4 targets on improving economic prosperity
- 4 targets on increasing the supply and raising the standard of housing
- 7 targets on reducing and preventing crime with a focus on young people
- 9 targets on promoting wellbeing and reducing health inequalities

Safer Communities Targets

- Reduce overall crime with a particular focus on youth
- Increase victim support for children & young people
- Reduce harm caused by illegal drugs
- Reduce drug related crime
- Reduce number of entrants to youth justice system
- Reduce premature deaths from accidents or injuries
- Reduce domestic violence

Added Value

- But SCEB also has significant contribution to other targets in the set e.g. those around community cohesion and reducing alcohol related harm
- New indicator set reflects emerging priorities from government in line with the emphasis in the Local Government White Paper and Bill on community engagement
- The set includes a range of indicators on civic participation (NI 3), satisfaction (NI 5) and volunteering (NI 6) and how far people feel a sense of belonging (NI 2).
- Many of these will be familiar from the old Safer and Stronger Communities block

Next Steps/Timeline

- Still early stages of negotiation process
- Initial meeting with Governing Office Sept '07
- Comprehensive Spending Review, National Indicator Set and guidance published Oct '07
- Negotiation of priorities based on departmental and Governing Office discussions and LA/HSP consultations Jan- Mar ' 08
- Submit revised outcomes framework to Governing Office with proposed improvement targets April '08
- Final sign off of new LAA in June '08

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Subject: 3-year Strategic Partnership Plan

Author: Claire Kowalska, Community Safety Strategic Manager

1. Purpose

The purpose of this report is to inform board members of the requirements and duties for the forthcoming 3-year partnership plan to cover 2008-2011 and to set out a timetable for completion of the process (Appendix 1)

2. Background

2.1 The Safer Communities Strategy 2005-08 expires in 6 months' time and there is a statutory requirement on the partnership to plan and agree a new strategy with effect from April 2008.

2.2 Since the last strategy was devised, the following key developments have taken place which will need to be built into the forthcoming plan:

- Introduction of Local Area Agreements (LAAs)
- A new assessment framework for Local Authorities and Local Authority Partnerships with a single set of national indicators
- The introduction of APACS (Assessment of Police and Community Safety) which streamlines and co-ordinates former separate indicators
- Reform of Crime and Disorder Partnerships, which includes minimum standards, annual strategic assessments, enhanced information sharing and duties
- Publication of 'Cutting Crime – A new partnership' 2008-2011
- Safe, Sensible, Social – Next steps in the national alcohol strategy
- New Draft Drug Strategy – currently out for consultation
- Publication of 'Delivering Safer Communities – A guide to effective partnership working'

3. Requirements of the new Partnership Plan

3.1 The plan must demonstrate the following:

- A contextual narrative – a so-called 'story of place'
- A clear link to the local Sustainable Community Strategy
- Assessment of the previous partnership strategy and what worked
- Intelligence-led planning, based on a comprehensive strategic assessment
- A robust performance management framework
- A clear strategy for tackling crime and disorder in the area, aligned with LAA outcomes – revised annually

- The role and contribution of each partner in supporting the delivery of priorities and how this will be resourced
- Information about how the partnership will engage with local communities
- Compliance with the new Guidance to Effective Partnership Working (including importance of robust business processes)
- Links with other strategic plans and activity including regional offender management, youth offending, local criminal justice boards, local policing plan, DAAT Treatment Plan

3.2 Further, it is recommended that the plan should demonstrate the following:

- An overall Vision Statement
- How the partnership will resource the delivery of the plan, including opportunities for mainstreaming and the skills required to implement priorities
- Detail of projects that will support priority outcomes
- A risk register
- A community engagement section

4. Steps to completion

4.1 Endorsement of the timetable attached in Appendix 1

4.2 Recognition by board members of their duties under section 3 above

4.3 Establishment of a small strategy group (sub-group of the SCEB) and appointment of a Chair. It is recommended that this group be Chaired by the Head of Service with senior representation from Haringey MPS, Haringey TPCT, and Urban Regeneration. This group will involve an advisory group, linked to priorities and LAA outcomes, which will cover the areas of drugs, employment, domestic violence, young people, housing, probation. The group will report up to the partnership's performance management group for progress and to the SCEB with a draft and final strategy.

5. Risks to delivery

5.1 Delays to sign-off of the Safer Communities LAA targets

5.2 Delays in the finalisation of the Drug Strategy

5.3 Reductions in resources for Safer Communities delivery

5.4 Loss of skilled staff and/or changes to key partner roles

5.5 Lack of required level of co-operation from all parts of the partnership and all main service departments of the Council (ref. section 17 mainstreaming duty under the Crime and Disorder Act)

5.6 Delays in the confirmation of future partnership funding (from April 08)

Appendix 1

Partnership Plan Timetable – DRAFT

19/11/2007	By 18/12/2007	By 31/01/2008	By 15/02/2008	20/02/2008	29/02/2008	11/03/2007	21/03/2008	28/03/2008
Strategy Group meeting (findings from strategic assessment outline plan/responsibilities)	Pre-xmas Stakeholder Consultation	First Draft	Second draft following consultation with partners	Despatch to CEMB for meeting on 26/02/08	Despatch to CAB for Meeting on 06/03/8	Despatch to Cabinet for 18/03/08	Despatch to SCEB for 28/03/08	Sign off by SECB and agreement on publication and summary

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Exception Report against Targets

Haringey Youth Offending Service Key Performance Indicators

Period: April - July 2007 compared to April - June 2006 (Qtr1)

KPI	Description	Target	FY 2008/08 Performance	Trend	Comments
	Education, Training & Employment (Quarter 2 figures from YOS currently unavailable)	90%	69.1%		Although the target was not achieved, Haringey YOS are in line with national and London out-turns. However, there was also a significant increase in the 57% this time last year. Data capturing has improved and a new Education Officer has been appointed and will commence employment shortly.

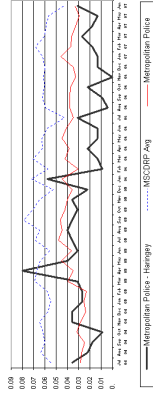
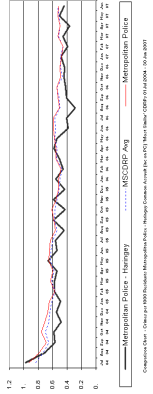
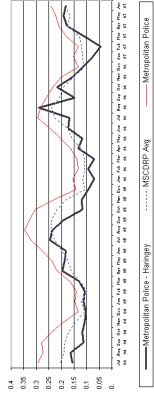
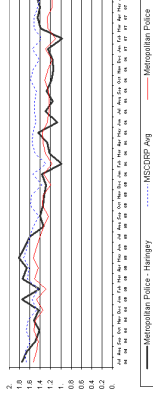
Commentary - Haringey Community Safety Team Key Performance Indicators

Period: April - September 2007 compared to April - September 2006 (Qtr1& 2)

KPI	Description	Target	Projection	Trend	Comments
	BCS Comparator Crimes	17,211	18,392		<p>April - September comparison shows a 0.9% increase</p> <p>Quarter 2 compared to Quarter 1 shows a 10.5% reduction</p> <p>Eight out of the ten BCS crime types saw reductions in the number of offences committed during Quarter 2 compared to Quarter 1. BCS comparator crimes are currently set to miss their target however there was an overall reduction of 10.5% (510 fewer offences) in Quarter 2 compared to Quarter 1.</p>

	Wounding	2,666	2,716		<p>April - September comparison shows a 10% reduction Quarter 2 compared to Quarter 1 shows a 8.2% reduction</p> <p>Haringey continues to see a steady falling trend in BCS violence i.e. Wounding + Common Assault over the last two years. Violent crime hotspots correlate with areas where large numbers of people congregate i.e. Hollywood Green which remains the main violence hotspot. The likely increase in alcohol consumption by young adults (possibly accelerated by the recent smoking ban) contributes to the problem however the increased partnership activity in this area is having an impact on violent crime.</p> <p>Currently wounding is projected to just miss the target by 5% margin.</p>
Domestic burglary	2,615	2,628		<p>April - September comparison shows a 9.9% increase Quarter 2 compared to Quarter 1 shows a 13.2% increase</p> <p>This is one of only two BCS crime types to show an increase compared to quarter 1. Many factors could have contributed to this including robbery offenders ‘switching’ to burglary as a result of the success of the current anti-robbery initiatives. Also a number of those arrested recently for burglary are from the Eastern European community, previously unknown to the police. Also quarter 2 coincides with lowest period for burglaries last year hence highlighting the change. Currently domestic burglary is projected to just miss the target by 5% margin.</p>	
Personal robbery	1,692	1,346		<p>April - September comparison shows a 15.2% reduction Quarter 2 compared to Quarter 1 shows a 33.8% reduction</p> <p>The reduction shown for robbery can be attributed in part to the increased partnership activity around Hollywood Green including SNT, BST, PCT, Q cars</p>	

					and Borough Action Teams that reduced robberies by half in the immediate area earlier this year. Performance in personal robbery is currently set to exceed the target reduction.
Theft from the person	1,621	1,984		<p>Comparison Data - Changes per 1000 Population Metropolitan Police - Haringey (That area underlined in blue is a value that is under a target) - NS/CRP Avg - Metropolitan Police</p>	<p>April - September comparison shows a 4.9% increase</p> <p>Quarter 2 compared to Quarter 1 shows a 30.1% reduction</p> <p>The increase in snatches and pick pocketing seen earlier in the year could have been due to robbers 'switching' to this less violent type of offence that takes a shorter time to commit and are harder convict against. However this trend has been reversed since May resulting in almost one-third (176) fewer offences this quarter</p> <p>The current theft from person performance is set to miss the target.</p>
Theft of motor vehicle (MV)	1,359	1,334		<p>Comparison Data - Changes per 1000 Population Metropolitan Police - Haringey (That area underlined in blue is a value that is under a target) - NS/CRP Avg - Metropolitan Police</p>	<p>April - September comparison shows a 11.9% reduction</p> <p>Quarter 2 compared to Quarter 1 shows a 14.2% reduction</p> <p>The current falling trend continues to perform better than last year and if current the performance continues, the target will be met.</p>
Theft from a MV	2,832	2,960		<p>Comparison Data - Changes per 1000 Population Metropolitan Police - Haringey (That area underlined in blue is a value that is under a target) - NS/CRP Avg - Metropolitan Police</p>	<p>April - September comparison shows a 6.3% increase</p> <p>Quarter 2 compared to Quarter 1 shows a 10% reduction</p> <p>Police in partnership with the Council, recently carried out a number of decoy operations specifically around the theft of blue badges. This has been successful and has had an impact on theft from motor vehicle figures as seen by the recent 10% reduction for quarter 2 compared to quarter 1. Currently theft from MV is projected to just miss the target by 5% margin</p>

	MV interference	34	64	<p>April - September comparison shows a 52.4% increase Quarter 2 compared to Quarter 1 shows a 28.6% increase This increase represents only 4 additional offences compared to quarter 1 and MV interference represents only 0.3% of all BCS crimes MV interference is set to miss the target.</p> 
	Common assault	1,098	1,172	<p>April - September comparison shows a No change Quarter 2 compared to Quarter 1 shows a 2% reduction Traditionally common assault has outperformed the MPS and this continues to be the case. Although there has been a notable fall in the number of common assault offences, if current performance continues, the target will not be met.</p> 
	Theft of a pedal cycle	366	478	<p>April - September comparison shows a 3.5% increase Quarter 2 compared to Quarter 1 shows a 7.3% reduction Theft of pedal cycle offences represents only 2.6% of all BCS crimes Theft of pedal cycles is set to miss the target.</p> 
	Criminal damage	2,928	3,710	<p>April - September comparison shows a 10.3% increase Quarter 2 compared to Quarter 1 shows a 8.4% reduction Criminal damage is showing a steep downward trend since peaking in July culminating in an 8.4% (81) drop for quarter 1 compared to quarter 2. Criminal damage accounts for the largest proportion of all BCS crimes (20.2%) and problem areas tend to be around damage to gaming/fruit machines in pubs, shops and gaming centres.</p> 

Haringey Drug & Alcohol Action Team Key Performance Indicators
 Period: April 2007 - August 2007

KPI	Description	07/08 Target	FY 2007/08 Performance	Trend	Comments
	<p>Number of drug users in treatment</p> <p>This number includes new users 07-08 and those in treatment 1st April. NTA sets monthly targets (see upper line on chart). Using updated June figures performance is 983 compared to the target of 1,090. The last point on the NTA target relates to 1,475. Performance is amber as on track with LDP target.</p>	1475	983 YTD (Aug 07)		<p>The decrease in numbers from Q1 report partly due to a data refresh by DASH resulting in lower baseline. In Aug Haringey was 124 off the stretched target but over the LDP target (hence amber). This is based on the NTA's expected progress trajectory. Blenheim CDP was contracted to run the new crack/polydrug service based in N17 from Sep 07; In-volve took over the YP Substance Misuse Service for 13-21 age group from July 07. Both are reputable organisations known for their innovative services aimed to meet the diverse needs of diverse communities. YOS will also report their substance misuse clients in by Jan. These improvements should help Haringey to meet the stretched target of 1475 for this financial year.</p> <p>There are early indications that Q2 figures may be used to determine funding for next. This poses a risk as changes planned take place from Oct onwards may not be taken into account.</p>
	<p>% retained in drug treatment for more than 12 weeks (Performance in the last 12 month reporting period)</p>	75%	72%		<p>Performance improving and expected to meet the target by the end of the year. However, ragged red according to NTA criteria (Green: Achieving target Amber: Under target but greater or = to 83% Red: Not achieving target and <83%).</p>

		DRUG INTERVENTION PROGRAM (DIP) Compact																					
	that can be fully reported)																						
1	95% of adults arrested for a trigger offence to be drug tested	95%	95 %	<p>Compact 1: Trigger Offences v drug Test</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Harringey (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>Apr-07</td> <td>95</td> <td>95</td> </tr> <tr> <td>May-07</td> <td>95</td> <td>95</td> </tr> <tr> <td>Jun-07</td> <td>95</td> <td>95</td> </tr> <tr> <td>Jul-07</td> <td>95</td> <td>95</td> </tr> <tr> <td>Aug-07</td> <td>95</td> <td>95</td> </tr> </tbody> </table>	Month	Harringey (%)	Target (%)	Apr-07	95	95	May-07	95	95	Jun-07	95	95	Jul-07	95	95	Aug-07	95	95	
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2	95% of adults who test positive and have an initial required assessment imposed, to attend and remain at the initial required assessment	95%	57%	<p>Compact 2: Positive Drug Tests v Assessment</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Harringey (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>Apr-07</td> <td>57</td> <td>95</td> </tr> <tr> <td>May-07</td> <td>57</td> <td>95</td> </tr> <tr> <td>Jun-07</td> <td>57</td> <td>95</td> </tr> <tr> <td>Jul-07</td> <td>57</td> <td>95</td> </tr> <tr> <td>Aug-07</td> <td>57</td> <td>95</td> </tr> </tbody> </table>	Month	Harringey (%)	Target (%)	Apr-07	57	95	May-07	57	95	Jun-07	57	95	Jul-07	57	95	Aug-07	57	95	There are some performance issues that need to be addressed by the DAAT. Action plan drawn up with CRi to address all compact issues.
Month	Harringey (%)	Target (%)																					
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May-07	57	95																					
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3	85% of adults assessed as needing a further intervention, to have a care plan drawn up and agreed	85%	47%	<p>Compact 3: Those needing intervention v agreeing care plans</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Harringey (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>Apr-07</td> <td>47</td> <td>85</td> </tr> <tr> <td>May-07</td> <td>47</td> <td>85</td> </tr> <tr> <td>Jun-07</td> <td>47</td> <td>85</td> </tr> <tr> <td>Jul-07</td> <td>47</td> <td>85</td> </tr> <tr> <td>Aug-07</td> <td>47</td> <td>85</td> </tr> </tbody> </table>	Month	Harringey (%)	Target (%)	Apr-07	47	85	May-07	47	85	Jun-07	47	85	Jul-07	47	85	Aug-07	47	85	There are some performance issues that need to be addressed by the DAAT
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4	95% of adults taken onto the caseload to engage in treatment	95%	71%	<p>Compact 4: Those agreeing care plans v entering treatment</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Harringey (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>Apr-07</td> <td>71</td> <td>95</td> </tr> <tr> <td>May-07</td> <td>71</td> <td>95</td> </tr> <tr> <td>Jun-07</td> <td>71</td> <td>95</td> </tr> <tr> <td>Jul-07</td> <td>71</td> <td>95</td> </tr> <tr> <td>Aug-07</td> <td>71</td> <td>95</td> </tr> </tbody> </table>	Month	Harringey (%)	Target (%)	Apr-07	71	95	May-07	71	95	Jun-07	71	95	Jul-07	71	95	Aug-07	71	95	There are some performance issues that need to be addressed by the DAAT
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**Safer Communities Executive Board
26th October 2007**

Subject: Project Exception Report

Author: Sean Sweeney (Police Projects Officer) and Eliza Grainger
(Community Safety Policy Officer)

1. Purpose

- 1.1. To update board members about the progress of the Safer Haringey evaluation framework
- 1.2. To identify projects by exception
- 1.3. To provide board members with suitable information to fulfil their role as the accountable body for the evaluation framework.

2. The progress of the Safer Haringey evaluation framework

- 2.1. First and second quarter monitoring reports have been submitted by all but one project lead.
- 2.2. The monitoring reports demonstrated that, with the exception of one, all projects have achieved the milestones to which they committed in their project plans.
- 2.3. Where there were delivery issues, the monitoring process enabled project leads to identify and reflect on problems, learn lessons and make necessary changes.
- 2.4. Assigning members of the Community Safety Team to each project has proved invaluable; providing project leads with a point of contact for queries, co-ordination of and support throughout the monitoring process.
- 2.5. The following exception report demonstrates the importance of the framework and of the role of board in holding project leads to account.
- 2.6. Three options have been provided and a recommendation has been made by the Servicing Group to assist the board in making a decision about the future of this project.

3. Exception Report – the Leadership Centre

Background

In 2006/07, following research around good practice in assisting young people who may become involved in crime, a potential "Community leadership Project" project was identified for 2007/08. £100,000 funding was earmarked from the Basic Command Unit Fund administered by Haringey Police.

The project specification was developed based upon work carried out by the Eastside Young Leaders Academy in Newham (www.eyla.org.uk). The EYLA model is based on the work of the Young Leaders Academy in Baton Rouge, Louisiana (www.youngleaders.org). These are their aims:

- To provide educational support and leadership to individuals and families from communities in Haringey who are considered at risk of becoming involved in the criminal justice system
- To identify of those most suitable and likely to benefit from intensive educational support

Rev Nims Obunge, who was chairing the Other Violent Crime Partnership Board, confirmed that he was both in conversation with Ray Lewis (founder Member of EYLA) and committed to developing something similar in Haringey.

A project application was received from the Haringey Peace Alliance (HPA) entitled the "HPA Leadership Academy". Based upon this application a Service Level Agreement (SLA) was established on 26th June 2007 between Haringey Peace Alliance and Haringey Police. There was a hold-up in establishing all SLAs this year owing to a delay in approval of funding from GoL, however a verbal agreement had been made with all projects that they should begin their work in April and necessary expenses would be met until GoL approval had been confirmed.

In June 2007, the HPA produced an action plan, spend plan, milestones document and organisational structure, which detailed delivery of a summer "residential trip", an "after school" and Saturday programme commencing in September 2007 to run alongside the school autumn term.

Progress

In July 2007, a first quarter monitoring form was submitted detailing that the project was on track, however identifying the following potential risks:

- Late recruitment of leadership coordinator will impact on the after school programme.
- Suitability of venue may impact on both the after school and Saturday programmes

In early August 2007, a Leadership Coordinator was appointed who started work on 28th August 2007.

A progress meeting was called in late September in support of the mid year monitoring process. At this meeting it became clear that the project had substantial slippage around delivery dates and the HPA was asked to submit a revised action plan to show the new proposal around both delivery dates and times.

In late September a revised action plan, spend plan and milestones document were submitted detailing the after school and Saturday programme commencing in February 2008. The HPA was asked about this late delivery and 24 hours later, a third action plan and spend plan were provided. These documents referred to the after school and Saturday programme commencing in January 2008, running in line with the school's spring term.

Concerns (09.10.07)

- This project is running at least 4 months late.
- £44,000 was advanced in the first two quarters, £20,163 wages and admin costs have been claimed for, however the only measurable output has been a launch day in July to which 5 young people attended. A further £23,102 has been profiled for October to cover salaries, venue costs and contingency.
- Staff employed on the Leadership Centre project were actively working on "Peace Week" during late August and early September.
- Although 6 young people have been "referred" to the project, there are no formal applications for places at the centre from parents and young people. The application process is scheduled to be completed by early November.
- There is no confirmed venue for delivery of this project. Venues are still being negotiated.
- The curriculum plan is yet to be created despite the latest action plan stating completed by 08/10/07. We are told this will not now be completed until the end of October.
- The management board has not been developed. A meeting date has now been set and members from Community Safety Team (CST) and the police have been invited, however this was at the instigation of the CST.

Remedial Action

An urgent meeting was held with the HPA on Monday 8th October 2007. An update report was subsequently received. The following requests were made and milestones agreed:

- A detailed breakdown of costs incurred to date is to be submitted including evidence.
- An explanation for the substantial slippage of the project is to be submitted.

- A revised action plan is to be submitted, as the current action plan (revision 3 submitted Friday 5th October) has already missed milestones.

The above actions were to be completed by the morning of Wednesday 10th October 2007. An update report is attached at Appendix 1; perhaps most notably only 6 referrals have been received. Secondly, the project has funded core Peace Alliance expenses, such as amenities and vehicle running costs both of which are outside the original term of agreement

It was also made clear that:

- No commitment to further staff employment or other related project costs is to be made until actual participants are identified (November 19th 2007).
- Fortnightly update reports are to be submitted (next report due 22nd October).
- No further funds will be released until the above conditions are met and a decision is made around future funding for this project.

Servicing Group Recommendations

The Servicing Group met on Friday 12th October 2007 to discuss this exception report and explore viable options for this project. Present at the meeting were: Det Ch Insp Nick Simpson (Chair – was called away before the discussion), Haringey Fire Borough Commander John Brown, Ch. Insp. Shaun De Souza Brady, Claire Kowalska (Community Safety Manager), Linda James (YOS Manager), Soaud Akbur (DAAT), Leo Kearse (Data Manager CST), Eliza Grainger (CST Policy Officer), Sean Sweeney (Police Projects Officer).

Those present discussed progress on the project so far. There was a general consensus that confidence in the successful delivery of this project in 2007/08 was low. Based upon feedback received to date and a general shortage of meaningful referrals for participants in the scheme, it was felt that any further investment should be made cautiously.

The group discussed possible options for this project and decided upon the following options:

- a) The funding for this project is reviewed and a decision is made to reduce the funding based on the lateness of planned work being delivered. The HPA are then supported in the actual delivery of a scaled down project. A suggested reduction of £33,000 (one third funding) would appear appropriate. This reflected the fact that the project was at best running 4 months late against their own initial milestones. It was agreed that the project would need some intensive support to successfully deliver on some of the agreed outputs and may not reach some or all of the outcomes; however a scaled down delivery may be possible. The £33,000 would be

redirected into another youth based engagement project for the rest of this financial year.

- b) The project is terminated in its current format. The Peace Alliance is allowed to retain the funds already advanced (£44,000). These funds cover the wages of the Senior Development Officer and the Leadership Coordinator for the rest of this financial year. A new contract is drawn up which requests that the Peace Alliance spend the rest of this financial year planning for the successful delivery of a Leadership Centre in 2008/09 and securing sponsorship and funding from elsewhere to deliver this project in future years. The unspent funds are redirected into projects that deliver similar outcomes with a similar cohort of young people.
- c) The project is terminated immediately; unspent funds are recovered and redirected.

4. Recommendation

- 4.1. The Servicing Group recommends that option b) be approved by SCEB. This option would allow the HPA to continue to develop the project without further financial risk to the Partnership. Further, there are projects identified that could effectively deliver similar outputs and outcomes available to begin delivery immediately and complete within this financial year.

Possible options include funding projects run by Crimestoppers in schools, London Fire Service with young offenders, Connexions with YOS clients and Haringey based Black and Minority Ethnic police officers who would act as mentors and engagers with young people in the borough (a proposal already exists for this as a stand-alone project).

- 4.2. The principle of a Leadership Programme for Haringey retains widespread support amongst the partnership.

5. Implication

- 5.1. An urgent decision is required by SCEB in order that it can be established how best to progress this work.

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REPORT TO THE SAFER COMMUNITIES TEAM ON PROGRESS OF WORK IN Q1 AND Q2

INTRODUCTION

The Youth Leadership Centre is a pilot programme by the Peace Alliance to support the development of 20 young boys in Haringey. The programme is to be delivered in the financial year 2006/7. The milestones initially identified for the first two quarters were:

- Referral process in place
- Summer programme developed and delivered
- Venue Confirmed
- Teaching curriculum confirmed
- Teaching staff recruited
- Professional support identified
- Young people identified

PROGRESS TO DATE

The project was led by the Strategy Development Manager and received a high level of support from the Chief Executive and the Project Officer (existing positions in the Peace Alliance). The Chief executive gave strategic advice to the project and liaised with various partners, exploring and negotiating opportunities with Barclays Bank, BEN TV, the Media Trust, key Home Office officials and services within the LCJB. He also promoted the initiatives at conferences with leaders in the BME community. His work produced a commitment form Barclays for staff to participate in the programme, BEN TV and the Media Community channel have undertaken to film aspects of the programme to create a documentary record of the boys progress. The Project officer was responsible for visiting several schools in the borough and introducing the initiative to various groups and young people. He also led in the development of a DVD for the Open day. The project Worker also advised the project on what works for young black boys. The Strategic development manager was responsible for developing an action plan, researching the programme, discussing and exploring the development of the curriculum, staffing, referrals, publicity, mission and values as well as policies and procedures for the programme. Progress to date against the milestones mentioned above is as follows:

- **Referral process in place** – referral criteria was developed and forms were in place and emailed out to various agencies
- **Summer programme developed and delivered** – the summer programme was developed but could not be delivered due to a lack of referrals
- **Venue Confirmed** – initial venue options included exploring the use of the Peace Alliance offices as an option. This was discarded in June 2007 after meetings with 2 Architects. Discussions then took place with external venues but had not been confirmed at the end of Q2.
- **Teaching curriculum confirmed** – research around the scope of the curriculum and the accreditation of courses took place, the general guidelines are now developed but a brief had not been developed
- **Teaching staff recruited** – the leadership coordinator was recruited late
- **Professional support identified** – discussions are ongoing with various external facilitators, and the Life Coaching, and Summer programme facilitator has been identified
- **Young people identified** – 6 referrals achieved

CHALLENGES EXPERIENCED

- The amount of time required to start up the project (research, meetings, visits to similar projects, internal discussions etc) was much more than originally envisaged
- The scheduling of the Open day and distribution of the literature and information about the YLC missed the schools (holiday time)
- The holiday time contributed to slow response on referrals from agencies
- Late recruitment of the Leadership Coordinator
- Delay in actively starting up the project due to clarifications around funding and the SLA
- Late confirmation of the HWOP impacted on staff resourcing within the Peace Alliance
- The Leadership Coordinator assisted when required with the HWOP due to its late start up

DETAILED BREAKDOWN OF WORK DONE

Development Plan Area	Work done in Period	Report	Resources used
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Funding Application and Milestones	March – July	<ul style="list-style-type: none"> ▪ Liason with the community safety team. ▪ Clarification on the SLA ▪ Development of milestones ▪ Development of Action Plan 	SDM CEO
Vision, Mission and structure research and development and partnership working	April - September	<ul style="list-style-type: none"> ▪ Online research on the delivery of the YLC ▪ Discussions, meetings and site visits with similar projects in other boroughs including Greenwich and Newham ▪ Development of leaflet brief and content ▪ Liaison with designer of leaflet ▪ Meetings to discuss ethos, values and criteria for the programme ▪ Online research and learning around 'every child matters' and the curriculum levels. ▪ Meetings with: Youth Summit. Youth crime prevention steering group ▪ Discussion with Barclays plc on future funding opportunities ▪ Discussions with Northgate on professional input and future funding opportunities ▪ Discussions with Barclays local branch 	SDM CEO LC PO
Publicity and Awareness	June - July	<ul style="list-style-type: none"> ▪ Discussions with various designers to identify approach to website development ▪ Updating the information on the website ▪ Organising an open day for parents and young people and partners on the 21st July 07 ▪ Developing a DVD to be used in the Open day ▪ Open day took place on 21st July 2007. 	SDM PO CEO
Management Committee	July	<ul style="list-style-type: none"> ▪ Identified potential members of the management committee and had informal discussion with potential members. 	SDM CEO
Staffing Recruitment (LC)	July - August	<ul style="list-style-type: none"> ▪ Recruitment and application process for the Leadership Coordinator including consulting on the JD, writing the JD, approving the JD, putting out an advert, responding to enquiries, putting the panel together, conducting interview, correspondence, taking up references, induction. 	SDM CEO
Staff recruitment (LA)	September	<ul style="list-style-type: none"> ▪ Development of the Job description 	LC
Referrals	June - September	<ul style="list-style-type: none"> ▪ Visits and contact with Youth services, No 10 Bruce Grove and Muswell Hill centre, Broadwater Farm primary School, Gladesmore School, Grieg City Academy, St Thomas Moore, Wisdom School, Pupil Referral Centers, Risley School, Children and Young people, Leisure Centres and some faith groups. ▪ Contact with all Primary and Secondary schools in Haringey ▪ Contact with the YIP ▪ Contact with the YISP ▪ Contact will all the Neighbourhood 	SDM PO LC

		<ul style="list-style-type: none"> management teams ▪ Contact with the police ▪ Meetings with Head of Sport, Youth Services and Risley Road PRU. ▪ Development of the referral process and forms 	
Applications	July - August	<ul style="list-style-type: none"> ▪ Research on formats of the application process used by other agencies and similar schools ▪ Development of the draft application form 	SDM
Policies and Administrative systems	June - July	<ul style="list-style-type: none"> ▪ Development of draft policies and procedures are on file. 	SDM
Summer Programme	May - August	<ul style="list-style-type: none"> ▪ Research into likely venues ▪ Discussions with partners to identify suitable facilitators ▪ Discussions with summer camp provider to design the programme and confirm venues ▪ Confirmation of risk assessments and permissions required ▪ Venue confirmed and programme confirmed but had to be cancelled due to lack of referrals 	SDM CEO
Life Coaching programme	June - September	<ul style="list-style-type: none"> ▪ Development of the brief for life coaching ▪ Online research into possible providers of the programme ▪ Meetings and discussions with the service provider about the programme ▪ Service provider confirmed 	SDM
After school programme	June - August	<ul style="list-style-type: none"> ▪ Liaison and meetings with providers and people doing similar work ▪ Research into accreditation: AQA, ASDAN and NYA ▪ Meetings with Children and YP ▪ Meeting with YOS 	SDM
Parental Involvement	July	<ul style="list-style-type: none"> ▪ Meeting and discussions with Carole Ricketts 	SDM
Saturday programme	June - August	<ul style="list-style-type: none"> ▪ Meeting and visit to Exposure magazine to discuss possibilities of working together ▪ Discussions with the Media Trust to design media training. ▪ Spoke with a mother who lost her son in Haringey. She is keen to get involved to talk to boys about losing a child and is also a qualified trainer. ▪ Discussions with Barclays to arrange financial and money management training for young people ▪ Discussions with JP Morgan to support the centre with BME staff ▪ Discussions and negotiations with BEN TV and the Media community channel to support the programme. 	SDM CEO
Venue	June - August	<ul style="list-style-type: none"> ▪ Exploration of the use of TPA offices as a venue for the centre. ▪ Meetings, discussion and visits to: ▪ No 10 Bruce Grove (Youth Services) ▪ The Triangle Centre ▪ CONEL 	SDM

Budget Considerations	June - August	<ul style="list-style-type: none"> ▪ Draw down of Q1 and Q2 funding received. ▪ Q1 monitoring form 	SDM
Fundraisng	May - September	<ul style="list-style-type: none"> ▪ Development and submission of funding application to Safer London Foundation ▪ Development of funding for London Councils grant 	SDM

BREAKDOWN OF EXPENDITURE

SALARIES

Position	Days worked on the project	Remuneration apportioned in Budget including on costs					
		April	May	June	July	August	September
Chief Executive	Ad hoc approx – 40 hours	0	0	0	0	0	0
Leadership Coordinator	3 days a week	0	0	0	0	0	2584.64 (plus 6 days overtime)
Strategy Development Manager	3.5 days a week	2486.25	2142.42	2142.45	2777.05 (plus overtime 4 days)	1913.33	2759.52 (plus 7 days overtime)
Project Officer	Ad hoc – approx 70 hours	0	0	0	0	0	0

ADMINISTRATION

£82.25 per month – vehicle insurance

£100.00 per month – contribution to rent, heating and lighting paid by the Peace Alliance

£100 per month: contribution to telephone, printing, photocopying and internet bills

Publicity: design and print of the YLC flier and advert in the Tottenham Journals

£90.75 – one off road tax fee for vehicle

EVENTS

£200.00 – cost of hiring the venue for the Open Day

£195.00 – cost of catering for the Open day

£376.20 – cost of deposit for the Summer Camp centre

Safer Communities Executive Board
12th March 2007

Subject: Haringey Health Report 2006
Author: Vicky Hobart, Head of Inequalities and Partnerships.
Contact: Vicky.Hobart@haringey.nhs.uk

1. Purpose

The purpose of this report is to inform board members of the key findings of the 2006 Annual Haringey Health report, and implications for future planning. The full report can be found on the Haringey TPCT website:

<http://www.haringey.nhs.uk/publications/index.shtml>

2. Background

The Director of Public Health in Haringey is required to produce an annual report on the health of Haringey residents, and this report summarises key findings from the latest report.

Haringey Teaching Primary Care Trust and Haringey Council are in the process of appointing a Joint Director of Public Health, who will be a member of both Executive teams. The Joint Director of Public Health will lead a Joint Strategic Health Needs Assessment process for Haringey, building on the findings of the annual health report.

3. Key findings form the 2006 Haringey Health Report

The 2006 report provides an update on the measures of illness and death rates for different age groups. This was last reported on in 2003. The six chapters cover:

1. Population profiles of Haringey
2. Key health indicators
3. What are Haringey people dying from?
4. The health of children and young people
5. Adults and illness leading to hospital care
6. Health and primary care (GPs) provision

The people of Haringey

- The population profiles of Haringey show that the population will continue to grow and is projected to be 237,000 by 2021. This is an increase of 15,700 on 2001. This increase will be across all age groups except the 65 – 74 year group.
- There will be changes in the ethnic profile with a decline in the number and proportion of residents who are Black Caribbean.

- The population growth will occur in nearly all wards but will be very significant in Hornsey, Northumberland Park and Bounds Green wards.

Of particular concern are two key indicators of health: Infant Mortality and Life Expectancy. In addition obesity in children is a risk factor for the population of Haringey's future health and well-being. These indicators suggest marked differences between the east and west of Haringey and highlight the inequity that exists. They suggest that the east has the worst indicators for these and other measures described in the report.

Infant Mortality

- Infant mortality is significant for Haringey with higher rates than most other parts of London and the UK as a whole - 7.7 deaths per 1,000 births in Haringey compared with 5.1 deaths per 1,000 births in London overall.
- Risk factors for Haringey infant mortality include a greater proportion of low birth weight babies and socio-economic deprivation such as seen in the east of the borough.

Life Expectancy

- Male life expectancy in Haringey is significantly below the national average by 1.8 years.
- There is a stark gap in life expectancy between those who live in the east and those who live in the west of Haringey i.e. men living in Tottenham die in their 71st year while women living in Crouch End can expect to reach 82 years.
- The gap in life expectancy between Haringey and England and Wales is widening and reflects the position Haringey has as the 13th most deprived borough in England and how people's socio economic status impacts on their health.
- Mortality is higher than the national average in the 20 – 64 year old age group with deaths from heart disease, cancer and respiratory disease higher compared with the national averages. Deaths from these diseases are also higher in the east of Haringey.

Obesity

- Children in year 6 have higher rates of obesity than the national average (21.6% for Haringey compared to 17.3% nationally).
- 37% of year 6 children are overweight or obese compared to 31.1% nationally.
- Obesity represents a real threat to the future health of Haringey's young people and young adults.
- Wards in the east of the borough have higher proportions of overweight and obese children (i.e. 27.2 – 31.9% in Tottenham Green and White Hart Lane compared with 4.3 – 7.2% in Highgate, Muswell Hill, Fortis Green and Alexandra).

Primary Care

This year's report has a focus on primary care quality and primary care localities and how they compare. Haringey GP practices are now grouped into 4 'collaboratives' which share information, good practice and commissioning arrangements.

- The number of people registered with a GP is 7.3% more than the resident population.

- There is significant variation in sex and age profile across GP practices particularly for under 5s and over 65s.
- Significant variation in resources allocated to GP practices ranges from 68% of the average to 87% above the average reflecting historical patterns rather than patient need.

Quality of Primary Care

The Quality and Outcomes Framework (QOF) enables payments to be made to GP practices according to achievement in caring for patients with chronic diseases. This is measured against 146 quality indicators, 47 of which relate to clinical quality. For example, despite the large numbers of people being admitted to hospital for CHD, especially in North East Tottenham, many GP practices do not have a high prevalence rate on their CHD registers and all but 1 GP practice have prevalence rates lower than the national average.

Key conclusions and recommendations from the report are attached in appendix 1.

4. For discussions in the meeting

- What contribution can the work of the community safety partnership board make to address these inequalities in health?
- Are these issues currently picked up in the Children's Plan and the Well-Being Strategic Framework?

Appendix 1: Conclusions and recommendations from the report

No	Conclusion	Recommendation
1	Growth of population The Haringey population is projected to grow by up to 6.6% by 2021. This growth will be concentrated in central and eastern parts of the borough, with a decline in some ethnic minority communities	Planning for health and health services in Haringey must respond to this population growth
2	Too many people dying too young > Life expectancy for men in Haringey is too short, especially in Tottenham > Infant mortality in Haringey is too high and much higher than the London average	Urgent action by both health services and other statutory and voluntary agencies to impact on these problems by implementing the Haringey Infant Mortality and Life Expectancy Action Plans
3	Why are so many Haringey children so obese? There are too many overweight and obese children in Haringey, especially in the most deprived parts of the borough. This is of real concern as patterns of health for later life are now being laid down	Haringey TPCT and Haringey Council should work with schools, fast food outlets, shops, families and community groups to change shopping, eating and cooking habits of Haringey families
4	Efforts to improve health should be targeted at those most at risk Haringey has an excess of deaths from heart disease and cancer in the 20-64 year old age groups. There are also too many deaths from these diseases in Tottenham, especially North East Tottenham	Ensure medical and other health resources are prioritised to reducing deaths in adults under 65 and those living in North East Tottenham
5	Variation in quality of care across Haringey The health data suggests that there may be significant variation in the care residents in Haringey experience. For instance, West Haringey has high admission rates for cancer but low death rates, but with GP registrations for cancer lowest in North East Tottenham, while having the highest death rates. Death rates from diabetes in Haringey are much too high, but practice data shows a wide variation in prescribing habits and admission rates to hospital	Haringey TPCT should further investigate the causes of these variations and improve care delivery where appropriate
6	Wide variation in funding to GP practices The data shows wide variations in funding to different practices irrespective of workload or of deprivation of the practice population. The greatest difference appears to be greater funding to PMS practices compared with GMS practices	Haringey TPCT should reconsider the resource allocation to practices and ensure that it is allocated according to need and invested to improve outcomes and quality of care delivery